



IBM Research

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To Whom It May Concern:

IBM Research would like to give our whole-hearted endorsement to the FuturICT FET flagship project, which is being coordinated by Professor Dirk Hebling of ETH Zurich, Switzerland. Indeed, we would be very interested in collaborating with the project.

I am the Director of IBM Research's new Institute for Massive Data, Analytics and Modeling. Our Institute is partnering with academic researchers, businesses and governments globally to accelerate improvements in both the technology for massive scale analytics and in its application to scientific and business problems. IBM Research is well-known for its external collaborations on a global scale. The FutureICT project documents demonstrate the level of ambition and innovation we challenge our own researchers to strive for, and emphasize an interdisciplinary approach which we believe is essential for progress.

In conclusion, the research agenda of the proposed FuturICT flagship initiative is well aligned with IBM Research's research interests. We are excited about the project, and would be most interested in collaborations as the project develops.

Sincerely yours,

A handwritten signature in black ink, appearing to read 'Laura M. Haas', with a long, sweeping underline.

Laura M. Haas

IBM Fellow

Director, Institute for Massive Data, Analytics and Modeling

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